

- Foundations of Information Systems in Business
- Information Systems in Global Business Today



Source:

O'Brien, James A. and Marakas, George M. 2011. *Management Information Systems*. Laudon, Kenneth C. and Laudon, Jane P. 2014. Management Information Systems: Managing the Digital Firm.

FOUNDATION CONCEPTS



- Why study information systems and information technology?
 - Vital component of successful businesses
 - Helps businesses expand and compete
 - Improves efficiency and effectiveness of business processes
 - Facilitates managerial decision making and workgroup collaboration

SYSTEM

WHAT IS A SYSTEM

- ☐ A set of interrelated components
 - With a clearly defined boundary
- ☐ Working together
- ☐ To achieve a common set of objectives

SYSTEM

What is an Information System?

- An organized combination of...
 - People
 - Hardware and software
 - Communication networks
 - Data resources
 - Policies and procedures
- This system...
 - Stores, retrieves, transforms, and disseminates information in an organization

Information Technologies



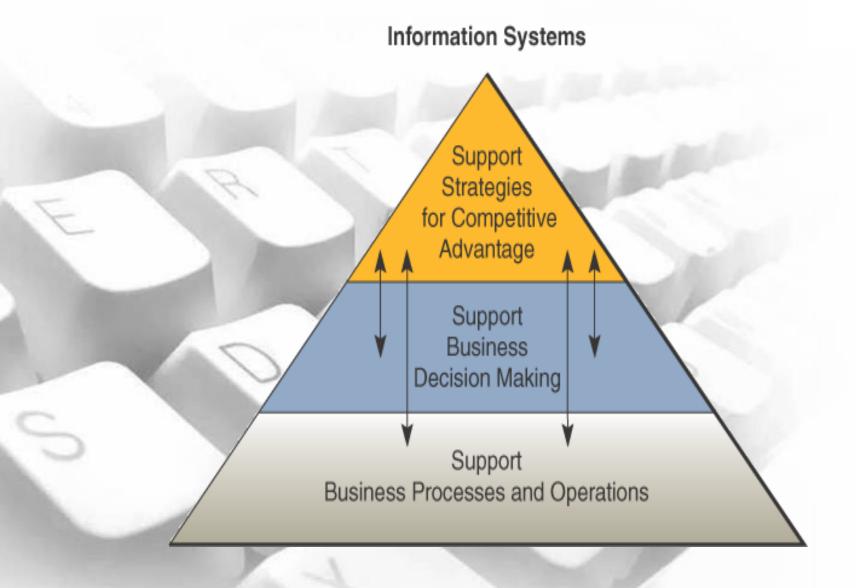
- Information Systems
 - ALL THE COMPONENTS AND RESOURCES NECESSARY TO DELIVER INFORMATION AND FUNCTIONS TO THE ORGANIZATION
 - COULD BE PAPER BASED
- Information Technologies
 - HARDWARE, SOFTWARE, NETWORKING, DATA MANAGEMENT
- Our focus will be on computer-based information systems (CBIS)

What Should Business Professionals Know?

Foundation Concepts. Fundamental behavioral, technical, business, and managerial concepts about the components and roles of information sy Examples include basic Management from general systems information system cor Challenges theory or competitive sed to develop business application gy for Information **Business** Information competitive ad **Applications Technologies Systems** Information Teck s, developments, **Development Foundation** and management chnology—that is, **Processes** Concepts hardware, software, agement, and many Internet-based technologies.

A framework that outlines the major areas of Bus information systems systems for the operations, management, and competitive advantage of a business.

Fundamental Roles of IS in Business



The Expanding Participation of End Users and Managers in

Electronic Business and Commerce: 1990s-2000s

Internet-based e-business and e-commerce systems

Web-enabled enterprise and global e-business operations and electronic commerce on the Internet, intranets, extranets, and other networks

Strategic and End User Support: 1980s-1990s

End user computing systems

Direct computing support for end user productivity and workgroup collaboration

Executive information systems

Critical information for top management

Expert systems

Knowledge-based expert advice for end users

Strategic information systems

Strategic products and services for competitive advantage

Decision Support: 1970s-1980s

Decison support systems

Interactive ad hoc support of the managerial decision-making process

Management Reporting: 1960s-1970s

Management information systems

Management reports of prespecified information to support decision making

Data Processing: 1950s-1960s

Electronic data processing systems

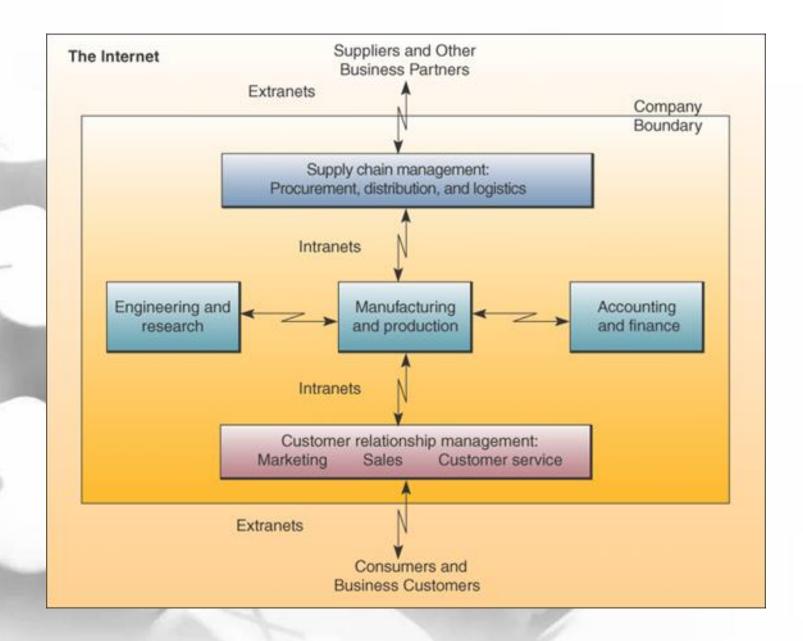
Transaction processing, record-keeping, and traditional accounting applications

What is Electronic Business (e-Business)

- Using Internet technologies to empower...
 - Business processes
 - ELECTRONIC COMMERCE
 - COLLABORATION WITHIN A COMPANY
 - COLLABORATION WITH CUSTOMERS, SUPPLIERS, AND OTHER BUSINESS STAKEHOLDERS
- IN ESSENCE, AN ONLINE EXCHANGE OF VALUE

How E-Business is Being Used





E-Business Use



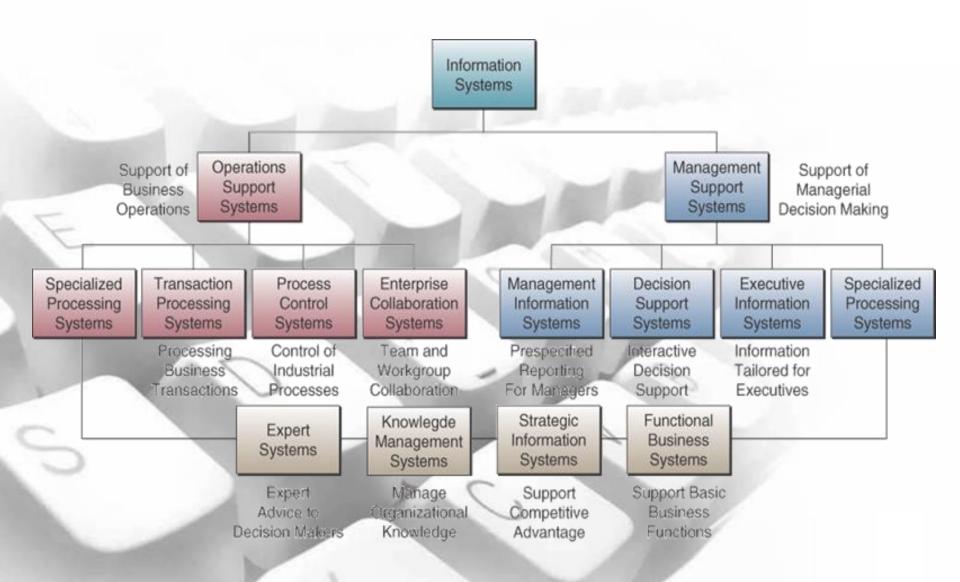
- Reengineering
 - Internal business processes
- Enterprise collaboration systems
 - Support communications, coordination and coordination among teams and work groups
- Electronic commerce
 - Buying, selling, marketing, and servicing of products and services over networks

Types of Information Systems

- Operations Support Systems
 - Efficiently process business transactions
 - Control industrial processes
 - Support communication and collaboration
 - Update corporate databases
- Management Support Systems
 - Provide information as reports and displays
 - Give direct computer support to managers during decision-making

Purposes of Information Systems







OPERATIONS SUPPORT SYSTEMS

- What do they do?
 - Efficiently process business transactions
 - Control industrial processes
 - Support communications and collaboration
 - Update corporate databases



Management Support Systems

- What do they do?
 - Provide information and support for effective decision making by managers
 - Management information systems
 - Decision support systems
 - Executive information systems

Types of Management Support Systems



- Management Information Systems (MIS)
 - REPORTS AND DISPLAYS
 - EXAMPLE: DAILY SALES ANALYSIS REPORTS
- Decision Support Systems (DSS)
 - INTERACTIVE AND AD HOC SUPPORT
 - EXAMPLE: A WHAT-IF ANALYSIS TO DETERMINE WHERE TO SPEND ADVERTISING DOLLARS
- EXECUTIVE INFORMATION SYSTEMS (EIS)
 - CRITICAL INFORMATION FOR EXECUTIVES AND MANAGERS
 - EXAMPLE: EASY ACCESS TO ACTIONS OF COMPETITORS

Other Information Systems

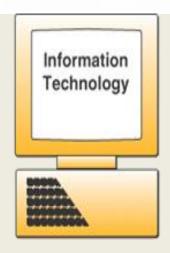


- Expert Systems provide expert advice
 - Example: credit application advisor
- Knowledge Management Systems support creation, organization, and dissemination of business knowledge throughout company
 - Example: intranet access to best business practices
- Strategic Information Systems help get a strategic advantage over customer
 - Example: shipment tracking, e-commerce Web systems
- Functional Business Systems focus on operational and managerial applications of basic business functions
 - Example: accounting, finance, or marketing

IT CHALLENGES AND OPPORTUNITIES

The Business Enterprise

Strategies/Processes/Structure/Culture



Customer Value Business Value

Business / IT Challenges

- Speed and flexibility requirements of product development, manufacturing, and delivery cycles.
- Reengineering and cross-functional integration of business processes using Internet technologies.
- Integration of e-business and e-commerce into the organization's strategies, processes, structure, and culture.

Business / IT Developments

- Use of the Internet, intranets, extranets, and the Web as the primary IT infrastructure.
- Diffusion of Web technology to internetwork employees, customers, and suppliers.
- Global networked computing, collaboration, and decision support systems.

Business / IT Goals

- Give customers what they want, when and how they want it, at the lowest cost.
- Coordination of manufacturing and business processes with suppliers and customers.
- Marketing channel partnerships with suppliers and distributors.

Smart Systems and Smart Ways of Working Help Toyota Become Number One



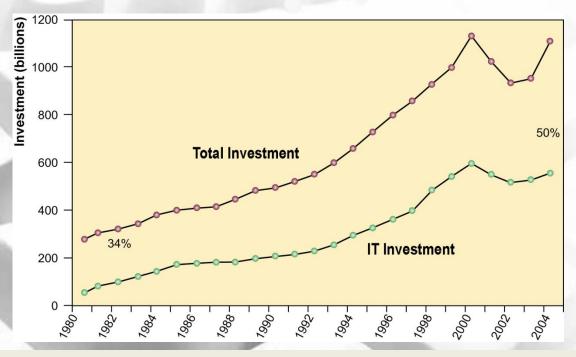
- Problem: Tough competition and demanding customers.
- Solutions: Redesigned order and production processes reduce costs, increase revenue, and improve customer service.
- Oracle E-Business Suite makes it possible to build cars to order and forecast demand and production requirements more accurately.
- Demonstrates IT's role in analyzing market trends and monitoring quality, efficiency, and costs.
- Illustrates the emerging digital firm landscape where businesses can use tools to analyze critical data.



- How information systems are transforming business
- Globalization opportunities
- The emerging digital firm
- Strategic business objectives of information systems
 - Operational excellence
 - New products, services, and business models
 - Customer and supplier intimacy
 - Improved decision making
 - Competitive advantage
 - Survival



Information Technology Capital Investment



Information technology investment, defined as hardware, software, and communications equipment, grew from 34% to 50% between 1980 and 2004.

Source: Based on data in U.S. Department of Commerce, Bureau of Economic Analysis, *National Income and Product Accounts*, 2006.

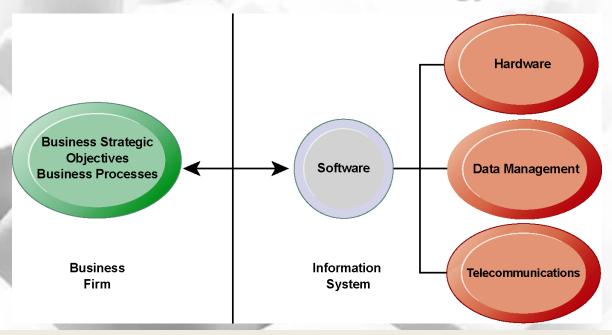


Virtual Management at Accenture

- Read the Interactive Session: Organizations, and then discuss the following questions:
 - What are the advantages of working in a virtual environment like the one created by Accenture? What are the disadvantages?
 - Would you like to work at a company like Accenture? Why or why not? Explain your answer.
 - What kinds of companies could benefit from being run virtually like Accenture? Could all companies be run virtually like Accenture?



The Interdependence Between Organizations and Information Technology



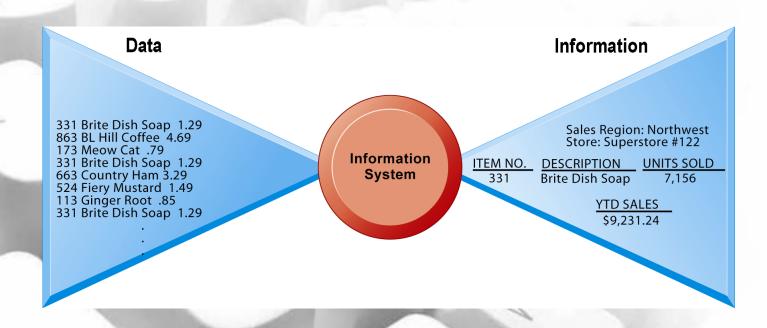
There is a growing interdependence between a firm's information systems and its business capabilities. Changes in strategy, rules, and business processes increasingly require changes in hardware, software, databases, and telecommunications. Often, what the organization would like to do depends on what its systems will permit it to do.



- What is an information system?
- Dimensions of information systems
 - Organizations
 - Management
 - Technology
- It isn't just a technology: A Business perspective on information systems
- Complementary assets: Organizational capital and the right business model



Data and Information



Raw data from a supermarket checkout counter can be processed and organized to produce meaningful information, such as the total unit sales of dish detergent or the total sales revenue from dish detergent for a specific store or sales territory.



Information Systems Are More Than Computers



Using information systems effectively requires an understanding of the organization, management, and information technology shaping the systems. An information system creates value for the firm as an organizational and management solution to challenges posed by the environment.



UPS Competes Globally with Information Technology

- Read the Interactive Session: Technology, and then discuss the following questions:
 - What are the inputs, processing, and outputs of UPS's package tracking system?
 - What technologies are used by UPS? How are these technologies related to UPS's business strategy?
 - What problems do UPS's information systems solve?
 What would happen if these systems were not available?



Contemporary Approaches to Information Systems

- Technical approach
- Behavioral approach
- Approach of this text: Sociotechnical systems